

SUBJECT:	FUTURE OF TOURISM, CULTURE, LEISURE AND YOUTH
MEETING:	Economy and Development Scrutiny
DATE:	7th June 2018
DIVISION/WARDS AFFECTED:	All

1. PURPOSE:

To scrutinise the progress of the establishment of the Alternative Delivery Model (ADM) for Tourism, Leisure, Culture and Youth services, to input on the proposed governance arrangements, Performance Framework and to discuss the stages prior to final Council approval.

2. RECOMMENDATIONS:

To give a steer on the associated papers for the ADM and the future timeline prior to enactment.

To consider initial Performance Indicators and framework for measuring outcomes for the ADM.

3. KEY ISSUES:

- 3.1 The attached report sets out the near conclusion of a lengthy and wide ranging strategic appraisal of the future model for Tourism, Leisure, Culture and Youth (TLCY). Guiding the purpose of this work since its inception has been the aim of securing the most viable, sustainable and supportable future for TLCY services in order to optimise the contribution they are able to make to the wellbeing of Monmouthshire residents, throughout their lives. This has meant ensuring full transparency and scrutiny at every stage to ensure the best option was reached.

4. OPTIONS APPRAISAL:

4.1 The scale of the future challenge was first recognised in 13/14, when work was commissioned to consider options for future delivery of Cultural Services. Soon after, the scope of this work was widened to include all TLCY services. The whole process has been facilitated by an in-house team and informed closely and tested by independent advisors and legal experts. The process has also included full open scrutiny with Members through Seminars, Select committees, Cabinet and Council. In February 2018, Cabinet approved the Strategic Business Case which set out the full initial appraisal of options for change and approved the ADM to move forward.

5. REASONS:

- 5.1 To ensure that the organisation has effective governance in place providing transparency on the way decisions are made and evaluated.
- 5.2 To give consideration to the local authority's requirements for monitoring the ADM and how this can be developed in partnership with the Client Liaison Officer, Cath Fallon and the Economy and Development Select Committee.

6. RESOURCE IMPLICATIONS

- 6.1 No resource implications to accompany this report.

7. SAFEGUARDING IMPLICATIONS

- 7.1 There are no corporate parenting or safeguarding concerns regarding this report.

8. BACKGROUND PAPERS

Appendix A Link to Democratic Committee meeting papers 4th June 2018

<https://democracy.monmouthshire.gov.uk/ieListDocuments.aspx?CId=142&MIId=2543>

Appendix B Link to Cabinet meeting papers 6th June 2018, item 3h

<https://democracy.monmouthshire.gov.uk/ieListDocuments.aspx?CId=144&MIId=2486>

Appendix C Draft Performance Framework

9. FUTURE GENERATIONS IMPLICATIONS

Future Generations Evaluations have accompanied every report submitted and outline the main impacts of the proposal.

10. AUTHORS:

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